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No. 1307 — TOWN COUNCILS ACT 1988

**ANNUAL ESTIMATES OF THE TOWN COUNCIL FOR THE TOWN OF
ANG MO KIO FOR THE FINANCIAL YEAR
1 APRIL 2025 TO 31 MARCH 2026**

The annual estimates of the Town Council for the Town of Ang Mo Kio for the Financial Year 1 April 2025 to 31 March 2026 as approved by the Ang Mo Kio Town Council are published pursuant to Rule 9(2) of the Town Council Financial Rules (R 1).

TABLE 1

**INCOME AND EXPENDITURE ESTIMATES FOR ROUTINE
ACTIVITIES FOR THE PERIOD 1 APRIL 2025 TO 31 MARCH 2026**

<i>Description</i>	<i>Residential Property \$'000</i>	<i>Commercial Property \$'000</i>	<i>Carpark \$'000</i>	<i>Total \$'000</i>
REVENUE INCOME HEAD				
<i>Subheads</i>				
Conservancy and Service Charges	77,712	6,877	—	84,590
Agency Fees	—	—	6,333	6,333
Other Income	2,445	2,859	—	5,304
<i>Less:</i>				
Sinking Fund/Lift Replacement Fund Contribution	(31,085)	(2,751)	—	(33,836)
Net Income before Government Grant	49,072	6,986	6,333	62,391
<i>Less:</i>				
REVENUE EXPENDITURE HEAD				
<i>Subheads</i>				
Repairs, Maintenance and Upkeep Expenses	45,288	2,467	4,427	52,182
Fees and Other Charges	9,325	508	912	10,745
Manpower Cost	1,371	75	134	1,580
Town Councillors Allowance	269	15	26	310
General and Administration Expenses	5,850	290	—	6,140
Total Expenditure	62,103	3,355	5,499	70,957
Surplus /(Deficit) before Government Grant	(13,031)	3,631	834	(8,566)
<i>Add:</i>				
Government Grant	16,380	2,493	—	18,873
<i>Less:</i>				
Sinking Fund/Lift Replacement Fund Contribution	(6,552)	(997)	—	(7,549)
Net Government Grant	9,828	1,496	—	11,324
Total surplus/(deficit) after Government Grant	(3,203)	5,127	834	2,758

TABLE 2

STATEMENT OF SINKING FUND ESTIMATES BY ACTIVITIES
FOR THE PERIOD 1 APRIL 2025 TO 31 MARCH 2026

<i>Description</i>	<i>Note</i>	<i>Residential Property</i> \$'000	<i>Commercial Property</i> \$'000	<i>Total</i> \$'000
Opening balance brought forward		63,331	41,775	105,106
<i>Add:</i>				
Conservancy and Service Charges		20,205	1,788	21,993
Government Grants		4,907	—	4,907
Other Income		2,454	1,749	4,203
Total Income		27,566	3,537	31,103
<i>Less:</i>				
Cyclical Works Expenditure	(1)	85,141	5,243	90,384
Taxation		1,007	55	1,062
		86,148	5,298	91,446
Closing balance carried forward		4,749	40,014	44,763

Note:

	\$'000
(1) <i>Cyclical works expenditure details</i>	
Re-roofing Works	11,032
Repairs & Redecoration & Rewiring Works	62,098
Replacement of Mechanical Equipment & Other Works	17,254
	90,384

TABLE 3

STATEMENT OF LIFT REPLACEMENT FUND (LRF) ESTIMATES BY
ACTIVITIES FOR THE PERIOD 1 APRIL 2025 TO 31 MARCH 2026

<i>Description</i>	<i>Residential Property</i> \$'000	<i>Commercial Property</i> \$'000	<i>Total</i> \$'000
Opening balance brought forward	78,881	15,133	94,014
<i>Add:</i>			
Conservancy and Service Charges	10,880	963	11,843
Government Grants	9,730	—	9,730
LRF Maintenance Grant	194	—	194
Other Income	1,703	432	2,135
Total Income	22,507	1,395	23,902
<i>Less:</i>			
Lift works Expenditure	57,203	3,364	60,567
Taxation	603	33	636
	57,806	3,397	61,203
Closing balance carried forward	43,583	13,131	56,714

TABLE 4
TOWN IMPROVEMENT AND PROJECT FUND ESTIMATES
FOR THE PERIOD 1 APRIL 2025 TO 31 MARCH 2026

<i>Description</i>	<i>Activity</i>		<i>Total</i>
	<i>Residential Property</i>	<i>Commercial Property</i>	
	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>
Transfer from accumulated surplus	9,056	566	9,622
Other income	27,437	1,361	28,798
Total	36,493	1,927	38,420
Total Expenditure	36,493	1,927	38,420
<u>Proposed Improvements Projects for FY2025/26</u>			<i>\$'000</i>
1 Construction of shelter, high/low covered linkway/walkway and BFA ramps; Upgrading of existing drop off point and roof shelter			9,917
2 Construction of pavilion and communal halls			300
3 Construction of hard court, children playground, elderly fitness & residents' corner			9,861
4 Construction of Integrated Aquatic Theme Satelite Park at Buangkok			204
5 Upgrading of Buangkok Sports Park			478
6 Rejuvenation of N7 Town Centre			2,897
7 Other improvement works			14,763
			38,420

TABLE 5
CAPITAL EXPENDITURE ESTIMATES
FOR THE PERIOD 1 APRIL 2025 TO 31 MARCH 2026

<i>Item</i>	<i>Amount</i>
	<i>\$'000</i>
Office equipment, furntiure & fittings & renovation	2,424
Data processing equipments	244
Computing Services	562
Total	3,230

DAVID DARRYL WILSON
Chairman
The Town Council for
the Town of Ang Mo Kio
Singapore